Drastically Reducing Insulin Cost Through Transparent, Cost-Plus Model

- Produce three insulins at significantly lower prices than insulins currently on the market
- Each insulin, glargine (Lantus), lispro (Humalog) and aspart (Novolog) – will be available in both vials and prefilled pens
- Insulins will be manufactured at Civica’s state-of-the-art 140,000 square-foot manufacturing plant, being built in Petersburg, Virginia
- Civica has entered into a co-development and commercial agreement with GeneSys Biologics for these three insulin biosimilars
- Civica plans to sell its insulins at one low, transparent price for all, basing the price on the cost of development, production and distribution
- Civica plans to set a recommended price to the consumer of no more than $30 per vial and no more than $55 for a box of five pen cartridges

The Proof is in the Pricing

<table>
<thead>
<tr>
<th></th>
<th>ESTIMATED PRICE FOR UNINSURED</th>
<th>CIVICA INSULIN RECOMMENDED PRICE</th>
<th>AVERAGE SAVINGS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vial</td>
<td>$329</td>
<td>NO MORE THAN $30</td>
<td>90%</td>
</tr>
<tr>
<td>Box of five pen cartridges</td>
<td>$510</td>
<td>NO MORE THAN $55</td>
<td>90%</td>
</tr>
</tbody>
</table>

1 JAMA, Cost-Related Insulin Underuse Among Patients with Diabetes, 2019; CDC NHS Study, 2020; 2 CDC, 2020 National Diabetes Statistics Report; NCBI, Diabetes in America; 3 Contingent on FDA approval, Civica anticipates that the first insulin (glargine) will be available for purchase as soon as early 2024; 4 Based on Average Wholesale Price of lowest-price reference insulin product; 5 CivicaScript’s policy for pharmacies and other distributors who choose to distribute Civica insulins reflects its philosophy that prices to consumers should be fair, reasonable and transparent, and be no more than the public, recommended price.

Making Insulin Affordable for All
Addressing the Diabetes Epidemic in America

>8mm+
Americans rely on insulin to live

25%+
of patients who need insulin skipped doses or took less than prescribed due to high costs

Impacts
people disproportionately with diabetes who are Native American, Hispanic, or Black

>8mm+
Americans rely on insulin to live

25%+
of patients who need insulin skipped doses or took less than prescribed due to high costs

Impacts
people disproportionately with diabetes who are Native American, Hispanic, or Black
“Diabetes is arguably America’s most expensive chronic condition, and it is heartbreaking that millions of people are rationing their care and putting their lives at risk because they can no longer afford insulin. Through mission-driven partnerships, we are choosing to create a new market reality where no one is forced to ration essential diabetes medications.”

DAN LILJENQUIST, BOARD CHAIR

“More than 8 million Americans rely on insulin to live, but many can’t afford to take the amount they need because of the historically high and prohibitive cost of insulin. We know that to really solve for the insulin cost and access challenges so many Americans face, we need a process – from manufacturing to setting a transparent price – that ultimately lowers the cost of the drug for those living with diabetes. In that spirit, we will ensure patients know where Civica’s low-cost insulin is available.”

MARTIN VANTRIESTE, PRESIDENT AND CHIEF EXECUTIVE OFFICER

Glen Tullman Family Foundation

Intermountain Healthcare

JDRF

Kaiser Permanente

Peter G. Peterson Foundation

Providence

Trinity Health

Glen Tullman Family Foundation

Intermountain Healthcare

JDRF

Kaiser Permanente

Peter G. Peterson Foundation

Providence

Trinity Health
What Civica’s Partners are Saying

“The Civica Insulin Development Project is a tremendous step forward to make insulin accessible for all, regardless of insurance status, and address a national crisis. JDRF is firm in its stance that people with insulin-dependent diabetes should not have to choose between food and shelter or life-saving medicine because of its cost. This project will make a real difference for millions of Americans, including those living with T1D, and we are proud to support it.”

AARON KOWALSKI, PH. D., CEO

“High quality, modern insulin must be available to people with diabetes, without barriers and at an affordable and predictable price point. Beyond Type 1 supports Civica’s future entry into the marketplace, and all efforts to make insulin more accessible to those in need.”

TRACEY MCCARTER, INTERIM CEO AND BOARD MEMBER

“Affordable access to high-quality medication is critical to ensuring the health of all people and is often unattainable to those who need it most. At Kaiser Permanente, our strong focus on providing excellent pharmaceutical care keeps costs down and helps improve outcomes for our members, and we continue to advocate for lower prescription drug prices and support new solutions that improve the overall prescription drug marketplace. Our partnership with CivicaRx is another example of our commitment and we are pleased with this latest action to provide insulin at prices diabetic patients can afford.”

GREG A. ADAMS, CHAIR AND CEO

“The current high-priced environment for insulin has resulted in some people being forced to ration the insulin they need. Long-term complications include heart disease, kidney damage, blindness, and more. But well-controlled diabetes reduces the incidence of heart attack, stroke, heart failure, amputation, and renal failure needing dialysis. This game-changing move by Civica will produce a tremendous health benefit for the millions of individuals who have the disease.”

MARC HARRISON, MD, CEO AND PRESIDENT

“This is an important milestone in our continued partnership with Civica as we advance our shared goal of ensuring consumers can access low-cost prescription medications when they need them most. Access to affordable insulin can be the difference between life and death for diabetics – and we’re proud to be a part of Civica’s effort to ensure that millions of Americans have access to the medicine they need at a price they can afford. When we come together, we can make health care more affordable.”

KIM KECK, PRESIDENT AND CEO

“Beyond Type 1 supports Civica’s future entry into the marketplace, and all efforts to make insulin more accessible to those in need.”

TRACEY MCCARTER, INTERIM CEO AND BOARD MEMBER

“For decades, patients living with diabetes have been victim to drug company price gouging. Today’s announcement turns that narrative on its head, shifts power back into the hands of patients, and demonstrates the disruptive force of CIVICA in the pharmaceutical industry. The Gary and Mary West Foundation is committed to developing and supporting innovative solutions to combat the high cost of prescription drugs in America that harm seniors and patients of all ages, and we are proud to have CIVICA as a strong partner in these efforts.”

SHELLEY LYFORD, CEO AND CHAIR

“The Civica Insulin Development Project is a tremendous step forward to make insulin accessible for all, regardless of insurance status, and address a national crisis. JDRF is firm in its stance that people with insulin-dependent diabetes should not have to choose between food and shelter or life-saving medicine because of its cost. This project will make a real difference for millions of Americans, including those living with T1D, and we are proud to support it.”

AARON KOWALSKI, PH. D., CEO

“Affordable access to high-quality medication is critical to ensuring the health of all people and is often unattainable to those who need it most. At Kaiser Permanente, our strong focus on providing excellent pharmaceutical care keeps costs down and helps improve outcomes for our members, and we continue to advocate for lower prescription drug prices and support new solutions that improve the overall prescription drug marketplace. Our partnership with CivicaRx is another example of our commitment and we are pleased with this latest action to provide insulin at prices diabetic patients can afford.”

GREG A. ADAMS, CHAIR AND CEO
What Civica’s Partners are Saying

“Far too often, life-saving medications like insulin are unaffordable or unavailable, tragically burdening millions of Americans. Civica’s transformative effort will help ensure that patients can get the medicine they need, while also improving the performance and sustainability of our nation’s healthcare system.”

MICHAEL A. PETERSON, CEO

“Providence believes that health is a human right, and we’re committed to ensuring everyone has an opportunity to achieve health. For under- and uninsured people with diabetes, insulin is simply too expensive, which is why we are committed to our work with Civica to ensure we can get affordable prescription drugs to those who need them most.”

DR. ROD HOCHMAN, PRESIDENT AND CEO

“For far too long, people with diabetes and their families have been forced to ration or skip entirely insulin required to stay healthy and alive due to the inflated cost of this life sustaining drug. Transcarent, which is focused on making health and care more affordable for everyone, is proud to support Civica’s plans to sell its insulins at a single, transparent price, which is based on the actual production cost and not inflated due to rebates and artificial price increases by intermediaries focused exclusively on profits. This is exactly what health consumers, that’s all of us and our families, and Transcarent’s self-insured employer clients who pay for health and care have wanted for many years. I’m proud to be a part of making this dream of affordable insulin for all a reality.”

GLEN TULLMAN, CEO AT TRANSCARENT, GLEN TULLMAN FAMILY FOUNDATION FOUNDER

“Insulin is a human right and a daily necessity for people with Type 1 diabetes (T1D). Without it they will die. We have an obligation to ensure that all who need insulin can afford it. We are proud to join CIVICA and other like-minded groups as we all put patients over profit.”

DAVID PANZIRER, TRUSTEE

“Today’s announcement shows us what is possible when we work together. Providing insulin at an affordable price will undoubtedly improve the health and lives of countless people, particularly those who are most vulnerable in our communities. Trinity Health believes that every person deserves access to affordable healthcare and medications, and we are proud to partner with Civica Rx to lead this effort.”

LOU FIERENS, EXECUTIVE VICE PRESIDENT, ADMINISTRATIVE SERVICES AT TRINITY HEALTH, CIVICA RX BOARD MEMBER AND CIVICA FOUNDATION BOARD CHAIR

For more information, visit civicainsulin.org
Civica to Manufacture and Distribute Affordable Insulin

Americans with diabetes will have access to more affordable insulins through a transparent, cost-plus model

Drastically reducing out-of-pocket costs for insulin through transformative collaboration between Civica and dedicated partners representing nearly every corner of the diabetes ecosystem

LEHI, UTAH, March 3, 2022 – Civica, Inc. (Civica, Civica Rx) today announced plans to manufacture and distribute insulins that, once approved, will be available to people with diabetes at significantly lower prices than insulins currently on the market. The availability of affordable insulins will benefit people with diabetes who have been forced to choose between life sustaining medicines and living expenses, particularly those uninsured or underinsured who often pay the most out of pocket for their medications.

Civica, along with CivicaScript and The Civica Foundation, is collaborating on this effort with partners that represent nearly every corner of the diabetes ecosystem, including Arnold Ventures, Beyond Type 1, Blue Cross Blue Shield Association and 12 independent BCBS companies (Arkansas Blue Cross and Blue Shield, Blue Cross and Blue Shield of Alabama, Blue Cross and Blue Shield of Hawaii, Blue Cross and Blue Shield of Vermont, Blue Cross of Idaho, Blue Shield of California, CareFirst BlueCross BlueShield, Excellus BlueCross BlueShield, Florida Blue, Highmark Blue Cross Blue Shield, Horizon Blue Cross Blue Shield of New Jersey, Independence Blue Cross), Gary and Mary West Foundation, Glen Tullman Family Foundation, Intermountain Healthcare, JDRF, Kaiser Permanente, Peterson Center on Healthcare, Providence, The Leona M. and Harry B. Helmsley Charitable Trust, Transcarent and Trinity Health.

“Diabetes is arguably America’s most expensive chronic condition, and it is heartbreaking that millions of people are rationing their care and putting their lives at risk because they can no longer afford insulin,” said Dan Liljenquist, Board Chair of Civica and the innovator behind Civica’s non-profit business model.

“Through mission-driven partnerships, we are choosing to create a new market reality where no one is forced to ration essential diabetes medications.”

Martin VanTrieste, President and Chief Executive Officer of Civica Rx, added, “More than 8 million Americans rely on insulin to live, but many can’t afford to take the amount they need because of the historically high and prohibitive cost of insulin. We know that to really solve for the insulin cost and access challenges so many Americans face, we need a process – from manufacturing to setting a transparent price – that ultimately lowers the cost of the drug for those living with diabetes. In that spirit, we will ensure patients know where Civica’s low-cost insulin is available.”

Civica will produce three insulins – glargine, lispro and aspart (biologics corresponding to, and interchangeable with, Lantus, Humalog and Novolog respectively) – each of which will be available both in vials and prefilled pens. Civica will co-develop and manufacture the drug product, complete the clinical trials, and file the necessary applications for FDA approval. Civica plans to set a recommended price to the consumer of no more than $30 per vial and no more than $55 for a box of five pen cartridges, a significant discount to prices charged to uninsured individuals today.1

Civica plans to sell its insulins at one low, transparent price for all, basing the price on the cost of

---

1 Based on a publicly available current average list price of glargine (Lantus), lispro (Humalog) and aspart (Novolog) on https://www.goodrx.com/ on February 28, 2022.
development, production and distribution. CivicaScript’s policy for pharmacies and others who choose to distribute Civica insulins reflects its philosophy that prices to consumers should be fair, reasonable and transparent, and be no more than the public, recommended price. A maximum recommended consumer price for outpatient prescription medications is a concept CivicaScript is pioneering in the generic market.

As many as one quarter of insulin users skip doses or take less than prescribed amounts due to high costs, according to a recent study published in JAMA Internal Medicine. The drug has become inaccessible for many, causing debilitating and preventable illness. This disproportionately impacts people with diabetes who are Native American, Hispanic, or Black, since they are more likely to be uninsured and underinsured.

“Bold philanthropic partners have made it possible, with committed funds to date of over two-thirds of our $125M goal, for us to undertake this affordable insulin initiative,” said Ken Boyden, Executive Director of The Civica Foundation. “We are incredibly grateful for their leadership. They each have a passion for and commitment to building pathways to reliable drug access and affordability.”

Civica has entered into co-development and commercial agreement with GeneSys Biologics for these three insulin biosimilars. Civica will use drug substance produced in partnership with GeneSys and will have exclusive rights in the U.S. to market and sell these insulins at costs that are substantially lower than what is currently available in the U.S.

Commenting on the alliance with Civica, Mr. Rajender Rao, Chairman and Co-founder, GeneSys Biologics said, “GeneSys was founded with the objectives of developing and manufacturing quality biosimilars that deliver meaningful affordability and access to patients. The partnership with Civica will help us achieve these objectives in support of people living with diabetes.” Mr. Venkat Reddy, Director, GeneSys Biologics, added, “This is a significant milestone for GeneSys to bring affordable insulin to U.S. consumers, and we are excited to partner with Civica in delivering on this shared mission.”

The insulins will be manufactured at Civica’s state-of-the-art 140,000 square-foot manufacturing plant, being built in Petersburg, Virginia. The facility, expected to be operational in early 2024, will ultimately have the capacity to produce a substantial amount of the insulin needed in the United States, with additional space to increase production if necessary. Contingent on FDA approval, Civica anticipates that the first insulin (glargine) will be available for purchase as soon as early 2024.

More information on this initiative, including commentary from partners and a fact sheet, can be found at https://civicainsulin.org.

About the Civica Family of Organizations
Civica, Inc. (Civica, Civica Rx) is a nonprofit generic pharmaceutical company. Civica was created by hospital systems and philanthropies in 2018 to reduce and prevent chronic drug shortages in hospitals and the unpredictable price spikes that often accompany them. Its mission is to make quality generic medicines accessible and affordable to everyone.

Today Civica is governed by leading hospital systems (CommonSpirit Health, HCA Healthcare, Intermountain Healthcare, Kaiser Permanente, Mayo Clinic, Memorial Hermann, Providence, SSM Health, and Trinity Health), representatives of the payer community (Blue Cross of Idaho and Blue Cross Blue Shield Association), and philanthropies committed to improving healthcare (Gary and Mary West Foundation, 2 JAMA, Cost-Related Insulin Underuse Among Patients with Diabetes, 2019; CDC NHIS Study, 2020 3 CDC, 2020 National Diabetes Statistics Report; NCBI, Diabetes in America

Hospital advisors—doctors and pharmacists—prioritize the essential medicines Civica provides for use in acute and critical care, emergency rooms, and surgery.

Civica by the Numbers
- Civica provides approximately 60 generic sterile injectable medicines in various dosage forms to over 55 hospital systems, representing more than 1,500 hospitals and one-third of all licensed hospital beds in the United States (Civica also supplies the U.S. Department of Veterans Affairs, the U.S. Department of Defense).
- To date, Civica has provided nearly 70 million vials or syringes of essential generic medications to hospitals, which have been used to treat approximately 28 million patients.
- Eleven Civica medications have been used to help care for COVID-19 patients, including neuromuscular blocking agents, sedatives, pain management medications, and blood thinners. Civica and its supply partners met surge hospital demand of up to 400 percent for some medications during COVID-19 and provided 2.1 million vials to the U.S. Strategic National Stockpile.
- Civica is building a 140,000 square-foot sterile injectable manufacturing facility in Petersburg, Virginia. The Civica finished dosage (vials and pre-filled syringes) manufacturing plant will include disposable technology and advanced technology filling lines to produce 90 million vials and 50 million pre-filled syringes a year (enough to meet the demands of approximately 50 million patients a year). The facility, expected to be operational in early 2024, is being built to accommodate future growth as well, and will be the future home of Civica Insulin.
- Learn more at www.civicarx.org.

CivicaScript
CivicaScript is the new Civica operating unit dedicated to lowering the cost of select high-cost generic medicines at the pharmacy counter. Using a cost-plus and price transparent model, CivicaScript, with its founding members including Blue Cross Blue Shield Association (BCBSA) and 18 Independent BCBS health plans, Anthem and others, will transform prescription drug distribution to lower the cost of prescription medicines and ensure that consumers benefit from these medicines at a fraction of their current cost.

The Civica Foundation
The Civica Foundation is a newly established 501(c)(3) organization that fosters philanthropic support to manufacture and distribute affordable generic medications. Its mission is to ensure quality generic medications are available and affordable to everyone. The Foundation seeks bold philanthropic partners who are:
- Passionate about improving and saving the lives of millions of people across the United States
- Committed to building pathways to reliable drug access and affordability
- Inspired by the opportunity to innovate for life

About GeneSys Biologics
GeneSys Biologics is a biopharmaceutical company based in Hyderabad, India. GeneSys has successfully developed a range of insulin biosimilars. The GeneSys Biologics mission is to expand patient access to quality insulin biosimilars with meaningful affordability.

###

Media Contact:
Debbi Ford
(970) 227-3991
Debbi.Ford@CivicaRx.org