



**STANFORD
COORDINATED
CARE**

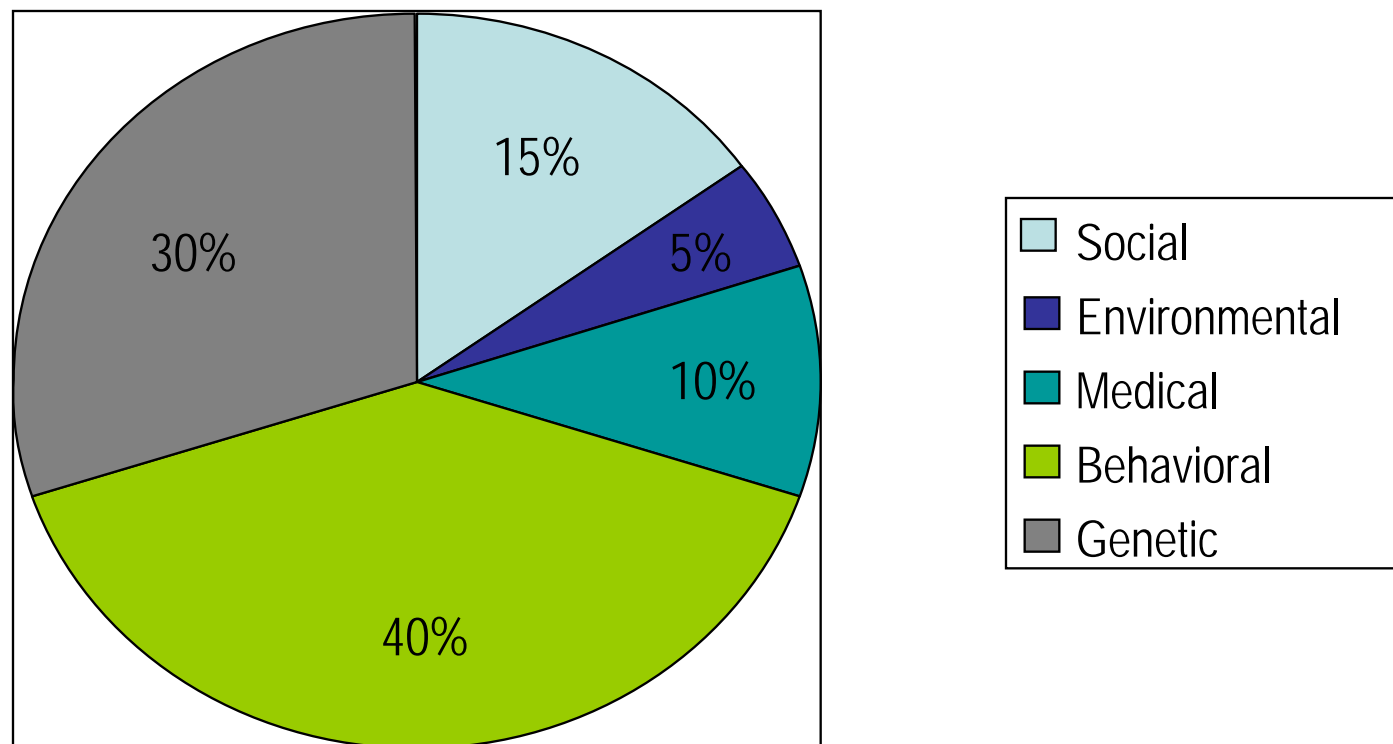
Care with the Patient at the Center

Stanford Coordinated Care

Extreme Team Care

April 20, 2015

Determinants of Health and Their Contribution to Premature Death





Human-Centered Design

FROM

Feeling alone

Forced to be at the center

Feeling studied

Facts

Passed between providers

Stalling

Resource intensive

TO

Becoming an empowered patient

Supported and confident

Feeling listened to

Hands-on action

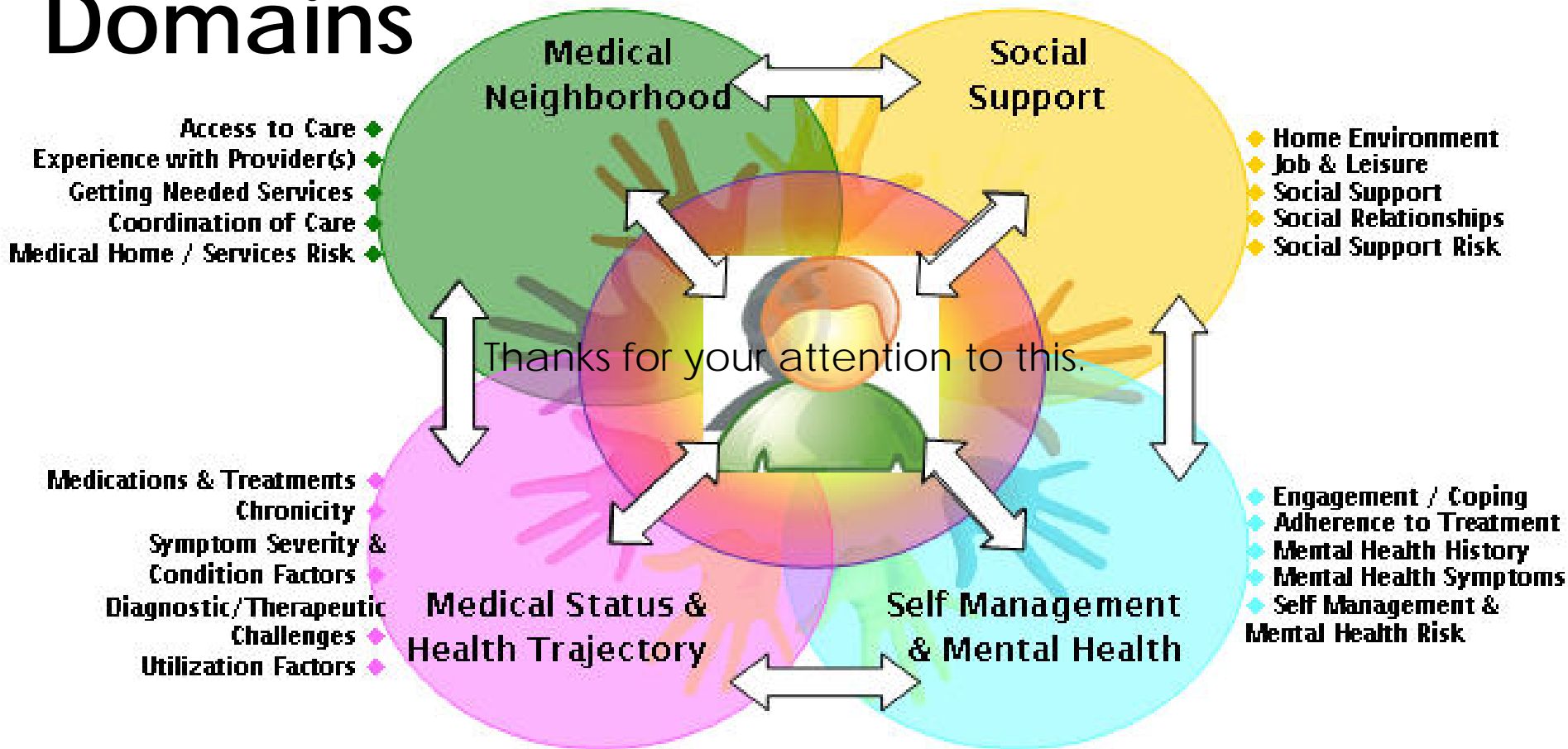
Creating personal relationships

Thriving

Streamlined

Patient Variation – what the patient faces

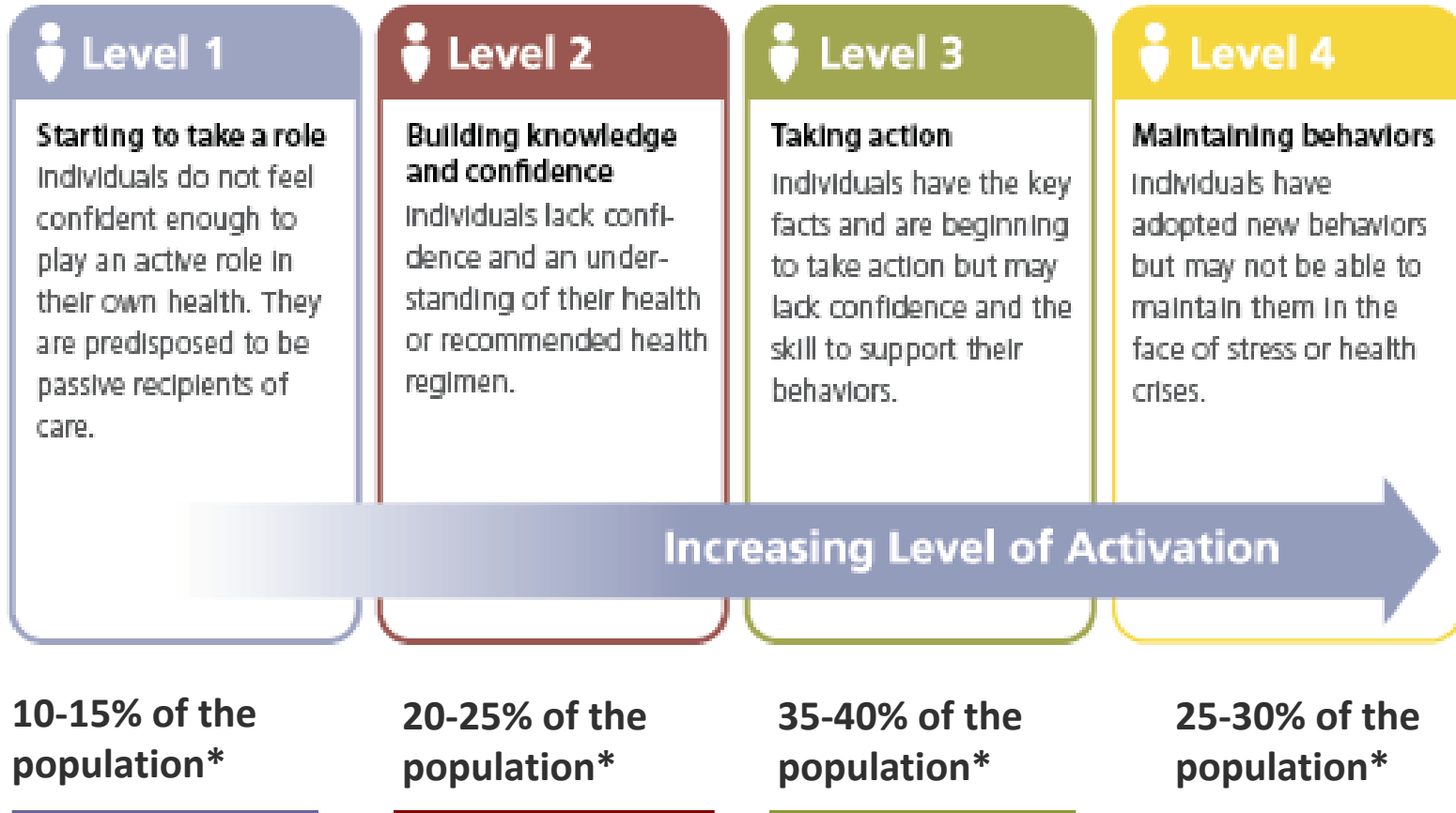
Domains



The Team = Patient, Providers, RN Care Manager, patient's support network



What the Patient Brings: Activation Level



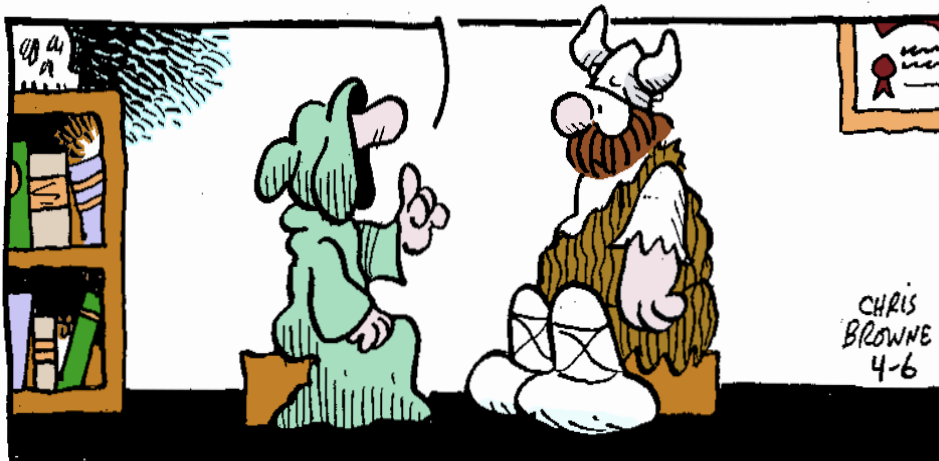
* Medicaid and Medicare populations skew lower in activation



Care Model

“Why wouldn’t a person with a chronic condition do everything in their power to live long and feel well?”

STOP OVEREATING, STOP DRINKING,
STOP STAYING OUT LATE, STOP
FIGHTING, STOP WORRYING, STOP
EATING SWEETS, STOP GAMBLING...



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SCC Approach: “The Activation Model”

- From:

“What bothers you the most?”

- To:

“Where do you want to be in a year?”





Depression

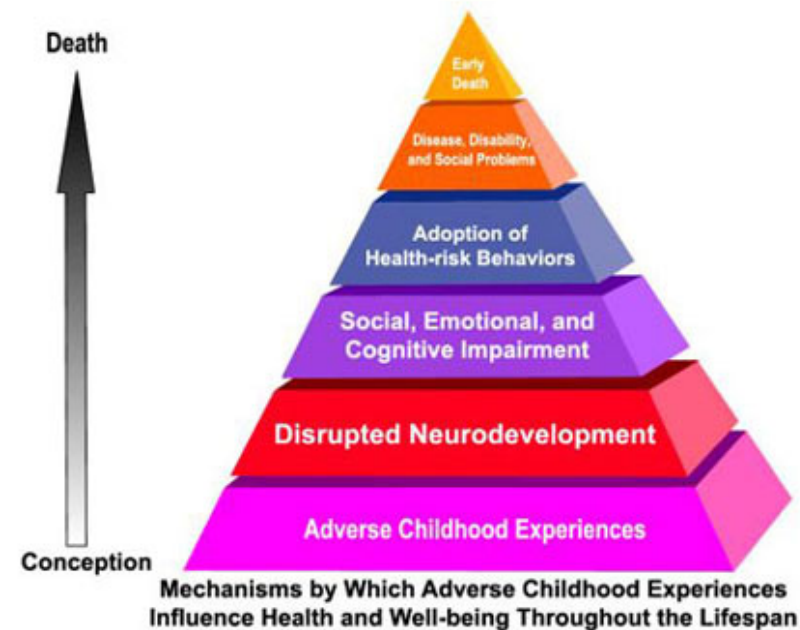
- “ Depression significantly increases the overall burden of illness in patients with chronic medical conditions... ***depression is associated with a 50-100% increase in health services use and cost.***”

Simon, Gregory E. “Treating Depression in Patients With Chronic Disease”. [Western Journal of Medicine](#) 2001;175:292-293

The Often *Hidden* Driver: Adverse Childhood Events

ACE Score = 1 point each for positive responses to 10 questions inquiring about exposure to:

- Physical abuse
- Emotional abuse
- Sexual abuse
- Physical neglect
- Emotional neglect
- Divorce/separation
- Domestic violence in the home
- Parent that used drugs or alcohol
- Parent that was incarcerated
- Parent that was mentally ill



How does ACE play out later in life?

- **Increased smoking:**
 - The higher the ACE score, the greater the likelihood of current smoking
- **COPD:**
 - A person with an ACE score of 4 is 2.6 x more likely to have COPD than a person with an ACE score of 0
- **Depression:**
 - A person with an ACE score of 4 was 4.6 x more likely to be suffering from depression than a person with an ACE score of 0
- **Suicide:**
 - There was a 12.2 x increase in attempted suicide between ACE 4 vs. 0; at higher ACE scores, the prevalence of attempted suicide increases 30-51 fold!
 - Between 66-80% of all attempted suicides could be attributed to ACE.



SCC PAM 6 Month Results

Change in PAM level between 1st and 2nd measurements at 6 months

- 58% of patients improved at least 3 points (0-100 scale) – minimal significant change (associated with change in cost and health)

From "Cup Runneth Over" ...



Provider



Medical
Assistant/Care
Coordinator



Nurse



Behavioral
Health



Clinical
Pharmacist



Physical
Therapist

To "Share the Care"



Provider



Medical
Assistant/Care
Coordinator



Nurse



LCSW/Behavioral
Health



Physical
Therapist



Clinical
Pharmacist

From MA to Care Coordinator

- “Artisanal” vs. assembly line
 - Coach, advocate, MA, scribe, outreach worker, pop health manager combined in single person: *relationships are key*
- Empanelment
- Training: onboarding and ongoing
- Case presentations at team meetings
- Staying with the patient – *few handoffs*
 - Scribing the visit: *learning as the patient learns*

**CREATE NEW JOB CATEGORY AND
PAYSCALE to reflect greater skills and
responsibility**

Superman, Clark

MRN: 17353806 Age: 46 yrs Ins: None Infection: None FYI
 Sex: Male Allergies: Sulfa (Sulfonamide Antibiotics) Alert: Health Maintenance Pref Language: None
 DOB: 12/01/1967 PCP: Lindsay, Ann D MyHealth: Code Exp

Problem List

Patient Care Coordination Note A summarized plan of care for the patient and all providers

Clark Superman is 46 Y with a PAM level of 4

Patient Goals:

- 1) Become weightless
- 2) Avoid krypton
- 3) Get married to Lois when I am healthy

Action Plans:

- 1) Fly three times a week for stress reduction
- 2) Try a lighter weight cape to help with shoulder pain

Follow up

- 1) Stool test for colon cancer screen
- 2) See Deborah for shoulder pain

Add a new problem

Show: Past Problems

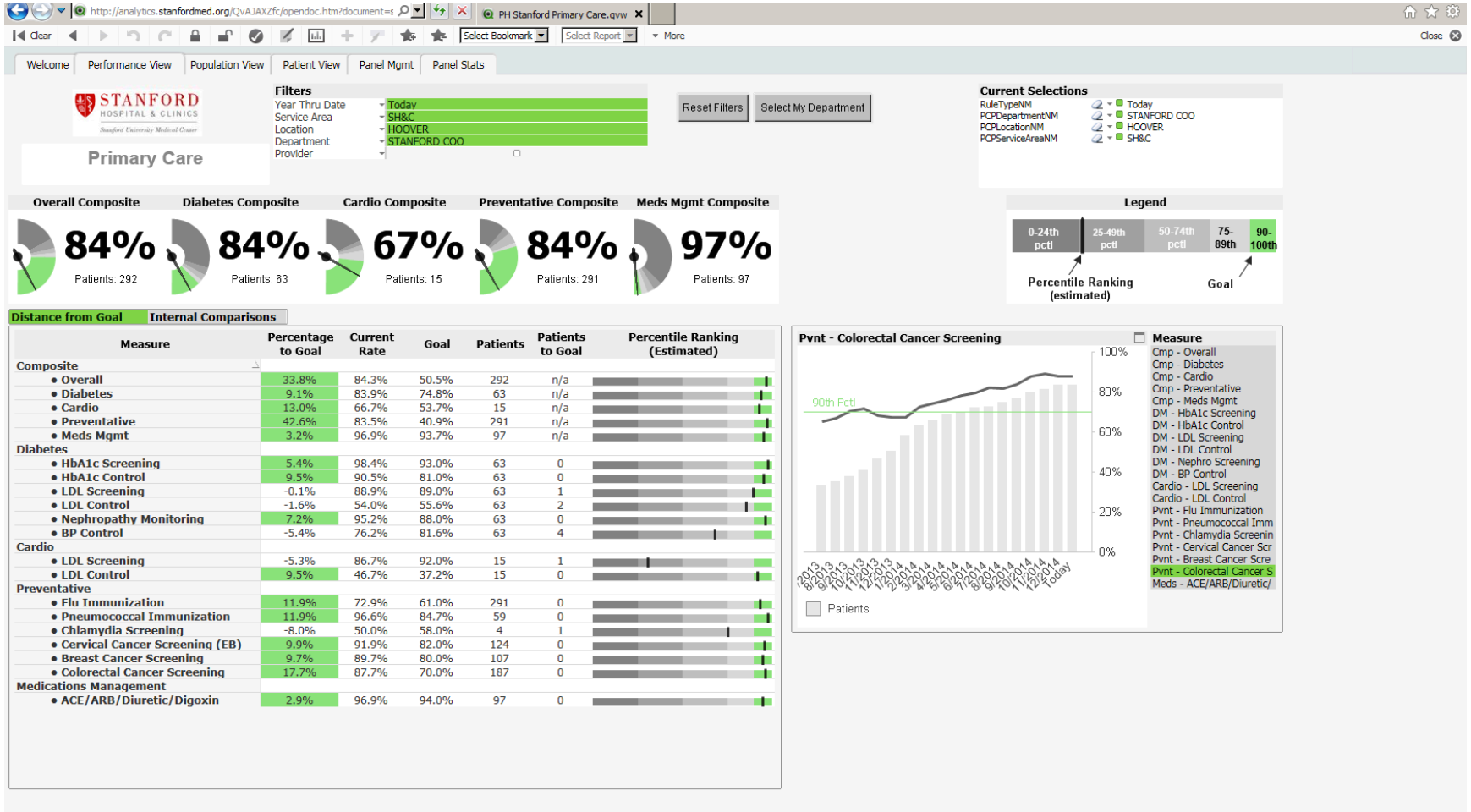
Diagnosis	Sort	Priority	Updated
<input type="checkbox"/> Diabetes mellitus type II, uncontrolled <input type="button" value="Overview"/> Diagnosed 2004. Retinal exam 6/2013 On metformin 875 BID but hasn't been taking med regularly. 5/2/2014 A1C 8.4. LDL135 Urine A/C ratio due	<input type="button" value="Edit Overview"/>	Unprioritized	05/14/2014 Lindsay, Ann
<input type="checkbox"/> Hypertension <input type="button" value="Overview"/> On meds since 2006 Stable on lisinopril and metop	<input type="button" value="Edit Overview"/>	Unprioritized	05/14/2014 Lindsay, Ann
<input type="checkbox"/> Morbid obesity <input type="button" value="Overview"/> 5/2/2014 BMI 35.2. Referred to Healthy cooking class and dietitian. Will not eat after 8 pm.	<input type="button" value="Edit Overview"/>	Unprioritized	05/14/2014 Lindsay, Ann
<input type="checkbox"/> Hyperlipidemia <input type="button" value="Create Overview"/>	<input type="button" value="Create Overview"/>	Unprioritized	06/16/2014 Valcourt, Sa...

Mark as Reviewed Last Reviewed by Lindsay, Ann D, MD on 5/14/2014 at 12:24 PM

Care Coordinator : COLEMAN, DELILA

	Patient Name	PCP	Next Appt. Date	Diabetes (Screening)			Cardio (Screening)	Preventative (Screening/Immunization)					Med. Mgmt.	SCC	# Overdue	
				HbA1c	LDL	Nephropathy	LDL	Flu	Pneumococcal	Chlamydia	Cervical Cancer	Breast Cancer	Colorectal Cancer	ACE/ARB/Diuretic/Digoxin		PAM
1	VOLLRAT H, K		01/09/2015	N/A	N/A	N/A	N/A	Overdue	N/A	N/A	04/17/2015	02/28/2015	03/07/2021	N/A	Overdue	2
2	VOLLRAT H, K			N/A	N/A	N/A	N/A	09/01/2014	N/A	N/A	N/A	12/08/2016	09/30/2019	09/26/2015	03/26/2015	0
3	VOLLRAT H, K		01/05/2015	N/A	N/A	N/A	N/A	09/01/2014	N/A	N/A	N/A	N/A	N/A	N/A	01/07/2015	0
4	GLASERO FF, A		03/11/2015	N/A	N/A	N/A	N/A	09/01/2014	N/A	N/A	N/A	N/A	08/20/2015	N/A	05/24/2015	0
5	GLASERO FF, A			N/A	N/A	N/A	N/A	Overdue	N/A	N/A	Overdue	N/A	N/A	N/A	Overdue	3
6	VOLLRAT H, K		01/20/2015	N/A	N/A	N/A	N/A	09/01/2014	N/A	N/A	N/A	N/A	N/A	N/A	06/11/2015	0
7	GLASERO FF, A		01/15/2015	N/A	N/A	N/A	N/A	Overdue	Adherent	N/A	N/A	N/A	10/14/2015	N/A	02/20/2015	1
8	LINDSAY, A			N/A	N/A	N/A	N/A	Overdue	N/A	N/A	N/A	08/09/2016	03/20/2015	Overdue	02/21/2015	2
9	LINDSAY, A		01/08/2015	11/14/2015	11/15/2015	01/04/2016	N/A	09/01/2014	N/A	N/A	N/A	N/A	N/A	11/15/2015	02/27/2015	0
10	LINDSAY, A			N/A	N/A	N/A	N/A	Overdue	N/A	N/A	03/19/2016	N/A	N/A	N/A	05/19/2015	1
11	GLASERO FF, A			N/A	N/A	N/A	N/A	09/01/2014	N/A	N/A	N/A	N/A	N/A	N/A	05/26/2015	0
12	GLASERO FF, A			N/A	N/A	N/A	N/A	09/01/2014	N/A	N/A	N/A	N/A	N/A	N/A	05/25/2015	0
13	VOLLRAT H, K		01/07/2015	N/A	N/A	N/A	N/A	Overdue	N/A	N/A	N/A	N/A	N/A	N/A	Overdue	2
14	GLASERO FF, A			N/A	N/A	N/A	N/A	09/01/2014	N/A	N/A	N/A	N/A	Overdue	06/03/2015	05/25/2015	1
15	GLASERO FF, A		01/07/2015	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	04/01/2015	0

HEDIS: SCC results



Monthly "Speed Dating" 18

Each care coordinator conferences with relevant clinician on CC panel they share

- Each CC works with each clinician – allows for cross-coverage
- Focus on "red" areas – immediate risk for poor outcome
- CC panel ~100
- No one "falls through the cracks"
- Care gaps also addressed

PCP Name	Care Co-ordinator	Measure	Measure Value	Measure Date
GLASEROFF, ALAN MARTIN	CURIEL, MONICA	PAM Score	1	5/30/13
		PHQ9 Score	24	5/30/13
VOLLRATH, KATHAN HICKEY	POSO, NASTASIA	LDL	109.00	5/27/14
		LDL	168.00	10/2/13
LINDSAY, ANN D	POSO, NASTASIA	PHQ9 Score	19	3/17/14
		BMI	40.60	9/17/14
VOLLRATH, KATHAN HICKEY	CURIEL, MONICA	LDL	130.00	6/10/14
VOLLRATH, KATHAN HICKEY	COLEMAN, DELILA	BMI	41.18	12/17/14
LINDSAY, ANN D	CURIEL, MONICA	A/C Ratio	238.00	4/26/13
VOLLRATH, KATHAN HICKEY	CURIEL, MONICA	LDL	133.00	6/30/14
		PHQ9 Score	15	9/24/14
GLASEROFF, ALAN MARTIN	CURIEL, MONICA	BP (Systolic)	166	1/2/14
		Pain Score	8	8/1/14
VOLLRATH, KATHAN HICKEY	POSO, NASTASIA	A1c	14.00	11/10/14
		A/C Ratio	70.00	1/22/14
		LDL	131.00	11/12/14
LINDSAY, ANN D	POSO, NASTASIA	LDL	137.00	10/6/14
VOLLRATH, KATHAN HICKEY	CURIEL, MONICA	BMI	36.01	11/21/14
VOLLRATH, KATHAN HICKEY	CURIEL, MONICA	PAM Score	1	9/26/14
GLASEROFF, ALAN MARTIN	COLEMAN, DELILA	LDL	182.00	2/3/14
VOLLRATH, KATHAN HICKEY	POSO, NASTASIA	Pain Score	8	12/16/14
		Smoker	YES	12/16/14
VOLLRATH, KATHAN HICKEY	POSO, NASTASIA	BMI	40.73	12/1/14
		LDL	138.00	9/12/13
		Smoker	YES	4/2/14
LINDSAY, ANN D	POSO, NASTASIA	BMI	46.43	12/2/14
VOLLRATH, KATHAN HICKEY	POSO, NASTASIA	Pain Score	8	12/19/14
LINDSAY, ANN D	COLEMAN, DELILA	BMI	41.33	4/10/14
LINDSAY, ANN D	CURIEL, MONICA	LDL	167.00	12/11/13
		LDL	138.00	9/10/14
VOLLRATH, KATHAN HICKEY	CURIEL, MONICA	BMI	44.40	11/25/14
		PAM Score	1	11/25/14
GLASEROFF, ALAN MARTIN	COLEMAN, DELILA	LDL	191.00	6/21/12
GLASEROFF, ALAN MARTIN	COLEMAN, DELILA	PAM Score	1	11/25/14
GLASEROFF, ALAN MARTIN	COLEMAN, DELILA	LDL	154.00	6/3/14
GLASEROFF, ALAN MARTIN	COLEMAN, DELILA	A1c	9.90	10/1/14
NO PCP	Unassigned	LDL	278.00	4/23/14
LINDSAY, ANN D	COLEMAN, DELILA	BP (Systolic)	154	11/14/14
		PHQ9 Score	15	10/30/14
LINDSAY, ANN D	CURIEL, MONICA	BMI	35.12	11/19/14
GLASEROFF, ALAN MARTIN	CURIEL, MONICA	LDL	143.00	9/23/14
LINDSAY, ANN D	POSO, NASTASIA	BMI	40.41	9/17/14
		LDL	143.00	6/1/14
LINDSAY, ANN D	POSO, NASTASIA	BP (Systolic)	164	11/12/14
GLASEROFF, ALAN MARTIN	COLEMAN, DELILA	BMI	41.08	9/18/14
GLASEROFF, ALAN MARTIN	CURIEL, MONICA	LDL	164.00	12/2/14

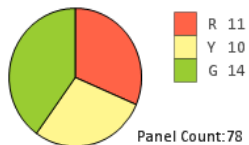
Analytics Risk Dashboard

Risk Measures Health Portrait FAQ

Population Health Dashboard

<< Clear All >>

Panel Health Indicator



Time	Q1	Q2	Q3	Q4
2000	2002	1-Jan	7-Jul	
2001	2006	2-Feb	8-Aug	
2008	2007	3-Mar	9-Sep	
2009	2011	4-Apr	10-Oct	
2010	2012	5-May	11-Nov	
-1	2013	6-Jun	12-Dec	

Chronic Condition

Asthma
CAD
CHF
COPD
Diabetes
HyperTension

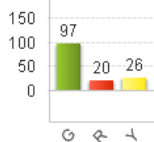
Pat Name	MRN	Ethnicity	Language
AEMJT,DJGBVLVZA H		BPDRUSJ,GKFUQL	
AEMLQQR,KAQUVD B		CTOMBP,BZFSYIOL E	
BFZUNBVN,QKNIA		CYQGVMMW,JZYXFXHRP	
BIDOKY,ZHKIJB XSZGG		CYRDQ,R LHJFIUS	
BLZGLBDRLZR,X,MJDCKJL		DMUGMUSAB,HAFAO	

Clinician

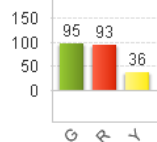
AGPZ, X KKEAPFYT
BZCI, KBBVMNZ G
IURNDBJ QQLGPYQFC, FFDW
IWXXMQLT, PWYOCPBPK I
JYFTXVMEHKCI, BUD I.
LONG, GKRMA MSV

Current Selections

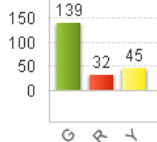
Asthma



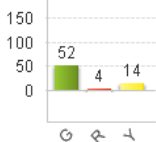
CAD



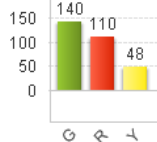
CHF



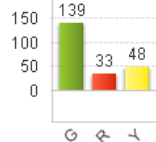
COPD



Diabetes



HyperTension



View Patient Record

Panel Summary

Visit Detail

Progress

Clinic Performance By Measure

Patient Name	PCP	MRN	Care Coordinator	Risk			Scores			Smoker	On AntiPlatelet?	A/C Ratio	A1C	LDL	BP (systolic)	BMI	Ejection Fraction	Alcohol (g/Wk)	ICU Asthma Admit	RAPID HAQ	NYHAC	mMRC	FEV 1	Exacerbation	Glucocorticoids	Beta 2 Agonist	Fracture	FRAX Tool	Pharmacotherapy
				RED	YELLOW	GREEN	Domain Score	PAM Score	PHQ9 Score																				
MQRRSVIODE,APTQHFZ L	FZWVYIQ, HHJ U.	33296654		2	3	9	8	2		0	QUIT	N	6.5	140	119	27.8													
XYJABAC,ZXQC	INOPXMLOK, HBZE...	34830525		5	1	7		2	7		NEVER	N		163	151	24.2													
NERTRVGFQH,LWCQ	FZWVYIQ, HHJ U.	4389232		3	0	9	11	4		4	NEVER	N	13.00		150	20.1													
PYQV,SODRUQP	INOPXMLOK, HBZE...	3279585		5	1	6	17	3	17	0	YES	N			117	47.3													
SHZVFEN,OBQYBDU	INOPXMLOK, HBZE...	6885185		4	2	5		4	3	5	NEVER	N			156	63.6													
ORJLWLOEMK,IMHJYIM E	FZWVYIQ, HHJ U.	18629249		3	3	6	7	2		6	NEVER	N			157	34.5													
NHXMQRIT,XBDLGCEC C	INOPXMLOK, HBZE...	33768172		3	3	4		2		7	NEVER	N			140	39.5													
QDNHMFPGJ,ODWUU	INOPXMLOK, HBZE...	5900922		3	2	7	17	1	11	0	QUIT	N			126	28.7													
IQMFKQBY,ERML	FZWVYIQ, HHJ U.	21606283		3	2	6	19	2		0	YES	N			104	28.0													
ZFIRPMF,PKDA J	FZWVYIQ, HHJ U.	13476823		3	1	7	17	1	13	3	NEVER	N			161	27.3													
YVICAHDN,ZKPSLJ	FZWVYIQ, HHJ U.	32174226		3	1	7	10	4		0	QUIT	N			106	36.8													
XPTUHA,GXOJ	PZZYEDQVI, LXSL...	28999027		3	1	3			1	18		N																	
UTLUPXIJ,ZRPHNXZ	GGQFNSU, GCO	4309316		3	1	3					N	N			170	41.1													
PCOLQC,YQZAFZ M	TPC, KDYAOF J	5791610		3	1	6				0	N	N			120	37.9													
QAHOGJ,KGVLD	FZWVYIQ, HHJ U.	12372245		3	1	7	13	3	4	0	NEVER	N			169	40.1													
LOTOH,LNDZI	FZWVYIQ, HHJ U.	5942203		3	0	8		4		3	NEVER	N			106	41.3													

Patient Health Portrait

Risk Measures Health Portrait **FAQ**

HEALTH PORTRAIT - MQRRSVIODE,APTQHFZ L

Search

<< >>

Current Selections

Clear All

FullNM MQRRSVIODE,APTQHFZ L

Patient: MRN: 33296654
Provider: FZVVYIQ, HHJ U.

BirthDT	Address Line 1	Address Line 2	Gender	Language	Ethnic Group	Religion	Benefit Plan	Coverage Type	Payor
3/19/1967	-	-	M	English	Non-Hispanic/Non-...	No Religi...	BLUE SHIELD...	Indemnity	BLUE SHIELD

Chronic Conditions

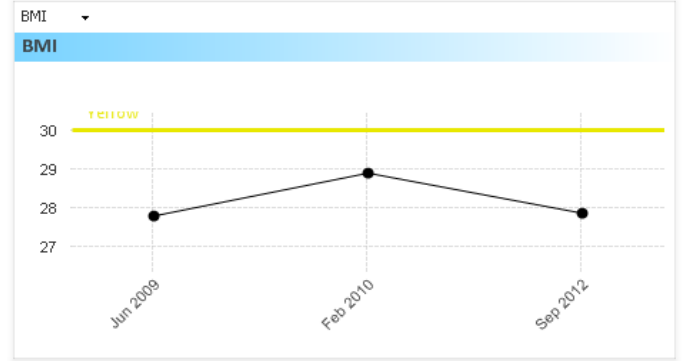
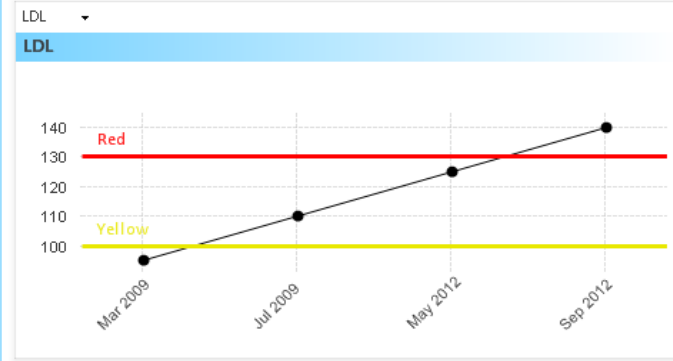
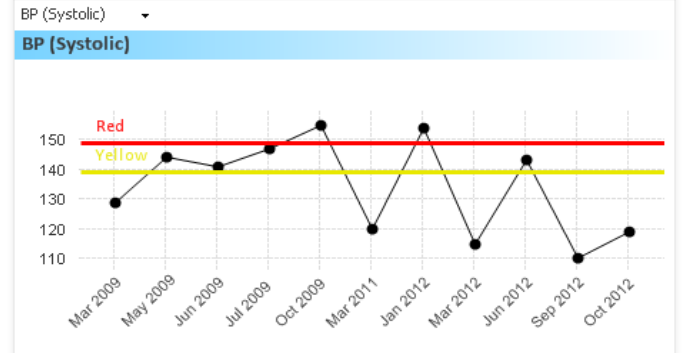
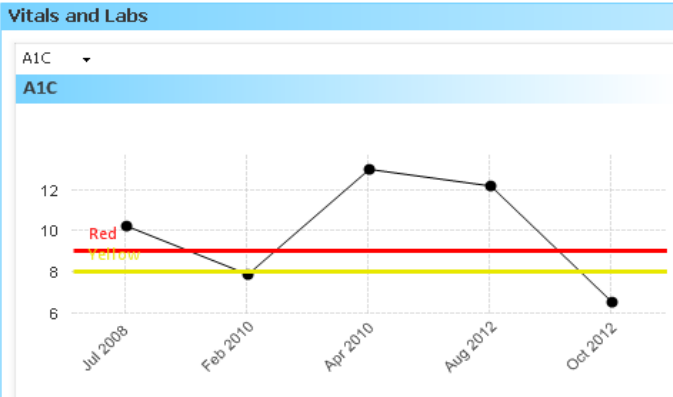
A1C	-
A/C Ratio	-
BMI	27.83
BP (Systolic)	119
LDL	-
On AntiPlatelet	N
Smoker ?	QUIT

Scores

Domain Score	8
PAM Score	2
PHQ9 Score	-
SF12 Score	-
Pain Score	-

Care Gaps

A/C Ratio Interval	-
A1c Interval	-
Last SCC Encounter	12
HS CRP Interval	-
LDL Interval	-
Eye Exam	-
Foot Exam	-



Time

2000	2002
2001	2006
2008	2007
2009	2011
2010	2012
1	2013

Q1 Q2 Q3 Q4

1-Jan	7-Jul
2-Feb	8-Aug
3-Mar	9-Sep
4-Apr	10-Oct
5-May	11-Nov
6-Jun	12-Dec

Print Page
Print FAQ

Medication Refill Protocol

	A	B	C	D	E	F
1	Medication Refill Protocol					
2	<u>Medication (generic name)</u>	<u>Medication (Brand name)</u>	<u>Condition</u>	<u>Refill</u>	<u>Appt</u>	<u>Labs</u>
3	acarbose	Precose	Diabetes	6 months	< 6 months	A1c < 6 mo; Lipid panel & CMP < 12 mo; Urine Microalb < 12 mo.
4	acyclovir ointment or oral	Zovirax		12 months	< 12 months	
5	albuterol	Proventil	Asthma	12 months	< 12 months	
6	albuterol	Ventolin	Asthma	12 months	< 12 months	
7	alendronate	Fosamax	Bone Density	12 months	< 12 months	
8	allopurinol	Aloprim	Gout	12 months	< 12 months	BMP, Uric Acid
9	alprazolam	Xanax	Anxiety			forward to provider
10	amioderone	Cordarone	Atrial Fibrillation	6 months	< 9 months	AST, AST, TSH <12 mo
11	amlodipine	Norvasc	Hypertension	12 months	< 12 months	BMP <12 mo
12	amlodipine and benazepril	Lotrel	Hypertension	12 months	< 12 months	BMP <12 mo
13	atenolol	Tenormin	Hypertension	14 months	< 12 months	BMP <12 mo
14	atorvastatin	Lipitor	Cholesterol	12 months	< 12 months	Fasting Lipid Profile, AST, ALT <12 mo
15	benazepril	Lotensin	Hypertension	12 months	< 12 months	BMP <12 mo
16	benazepril with hydrochlorothiazide	Lotensin HCT	Hypertension	12 months	< 12 months	BMP <12 mo
17	budesonide	Pulmicort	Respiratory Agent	12 months	< 12 months	
18	budesonide	Rhinocort Aqua	Allergies	12 months	< 12 months	
19	bupropion	Wellbutrin SR	Depression	12 months	< 12 months	
20	bupropion	Zyban	Depression	6 months	< 6 months	
21	candesartan	Atacand	Hypertension	12 months	< 12 months	BMP <12 mo
22	candesartan and hydrochlorothiazide	Atacand HCT	Hypertension	13 months	< 12 months	BMP <12 mo
23	captopril	Capoten	Hypertension	12 months	< 12 months	BMP <12 mo
24	carvedilol	Coreg; Coreg CR	Hypertension	12 months	< 12 months	BMP <12 mo
25	chlorpromazine	Clonazepam	Anxiety			forward to provider



Triple Aim Results

Inpatient Admissions	ER Visits	Patient Experience	HEDIS
271 patients with at least 6 months enrollment			
-25%	-39%	99th percentile	>90th percentile (10/15 measures)

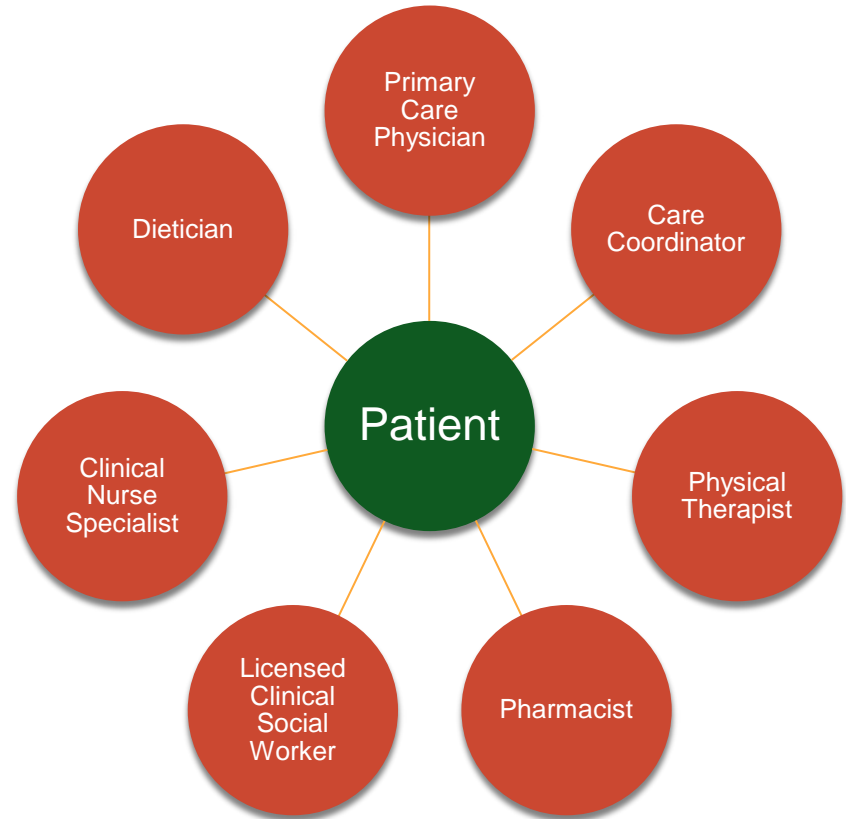
Primary Care Plus

Services:

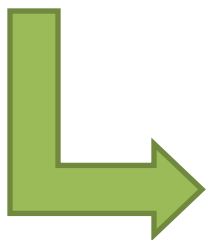
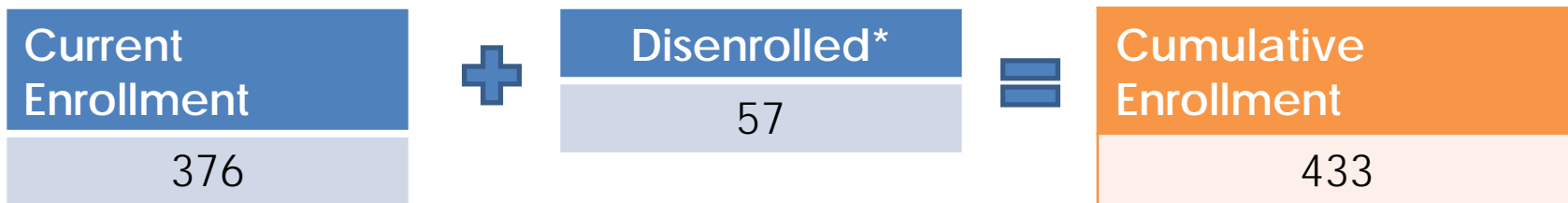
- No co-pays for patients to see any of our providers
- 24/7 access to Primary Care Physician
- Coordination with your other physicians and specialists so everyone is on the same page
- Care transition planning at hospitalization with home visit if needed
- Contact with SCC staff once a week on average

Program Value:

- All of these services cost Stanford health plans \$3432/year, less than 10% the average annual total cost of care for SCC patients



SCC is growing! 3/24/15



Program	Enrolled
Primary Care Plus	336
Care Support	40

Other Programs

Program	Enrolled
BCBH Online	16
BCBH In-Person	9
Seminar Series	60
D-School	12

Better Choices Project

Mode	Enrolled
Online	32
In-Person	20
Mail Kit	38

* = Disenrolled from SCC, but were enrolled in the program for longer than 6 months

SCC Case Study

<p>A quote from a patient:</p> <p><i>“Stanford Coordinated Care focused on the little things that were leading to my needing to be hospitalized.”</i></p>	<p><u>Before</u> enrolling in SCC 01/24/2012 – 06/24/2012</p> <p>4 Urgent inpatient admission (syncope, sepsis, peritonitis, osteomyelitis) 1 PCP and 5 Specialists</p> <p>\$627,076 billed charges \$104,513/month</p>	<p><u>After</u> enrolling in SCC 06/25/2012 – 12/25/12</p> <p>No (0) inpatient stays or surgeries 1 PCP and 2 Specialists</p> <p>\$7837 billed charges \$1306/month</p>
<p>Care Management Interventions</p>		
<p>Conditions: Corns and Callosities Osteomyelitis Systemic Lupus Erythematosus Lupus anti-coagulant disorder Vitritis of right eye Chronic Kidney Disease (stage IV - severe) on hemodialysis Immunosuppressed status Hx Peritonitis Pericarditis in SLE Gout Anemia</p>	<ul style="list-style-type: none"> • PCP pared foot callouses (source of osteomyelitis) • Conference call with providers to adjust immune suppression drugs to reduce sepsis risk • Family conference with PCP about importance of not cancelling specialist visits or risk falling off transplant list • Development of an Action Plan with patient • Regular patient contact from the Care Coordinator 	<p>A quote from the PCP:</p> <p><i>“By getting the specialists together on a conference call we were able to reduce the patient’s risk of sepsis.”</i></p>